OPPORTUNITIES AND CHALLENGES

TONY BROWNE

MARINA DIRECTOR



THE MARINA / YACHTING INDUSTRY



5,700 superyachts globally

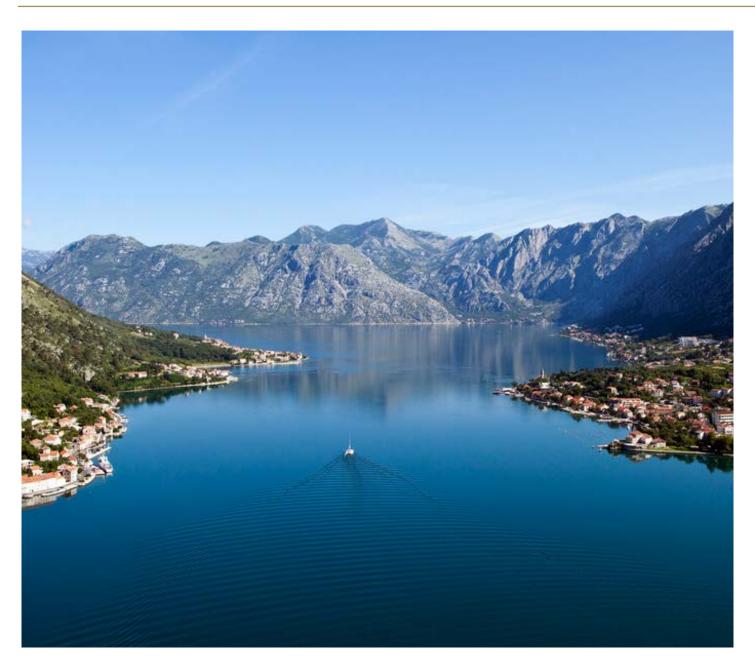
Size of superyacht fleet has almost tripled in the last 20 years

Approx. 175 superyachts delivered / 734 under construction per year

Continual demand for superyacht berths

Italy 4 boats / berth, France and Spain 2 boats / berth

WHY MONTENEGRO AND THE ADRIATIC?



Yacht-friendly laws and taxation

Montenegro's outstanding natural beauty (UNESCO protected

Central to the fastest growing cruising grounds in Europe (Venice-Corfu)

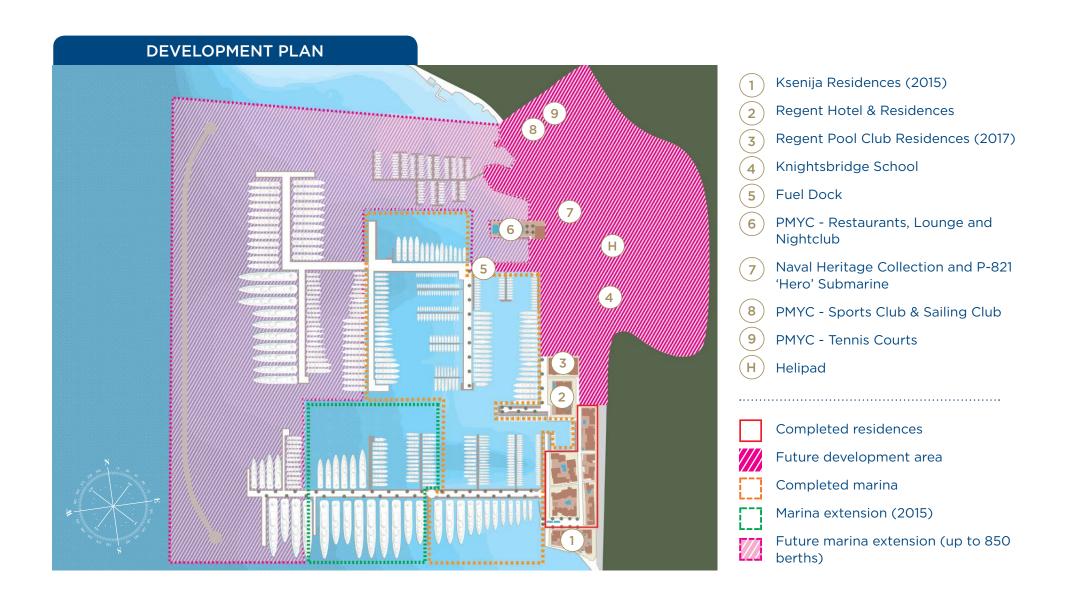
Traditional Mediterranean cruising grounds overcrowded

Under three hours from most major European capitals

Leading the world in tourism growth

Generally favourable economic and political climate

PORTO MONTENEGRO'S PROGRESS



MARKET-LEADING FACILITIES



PORTO MONTENEGRO ECONOMIC IMPACT



Over €361 million invested into the project so far

More than €2 million donated to local charities and community projects

Nearly €22 million VAT collected

5,755,291 visitors to Porto Montenegro from January 2012 to May 2015

Created over 1000 jobs

2014 DATA ON ARRIVALS TO PORTO MONTENEGRO VIA TIVAT AIRPORT, TIVAT PORT AND KOTOR PORT

1.8 million passengers (51,500 domestic, 1.7million international)

10,300 aircraft (2700 domestic, 7,600 international)

4,200 vessels (69 domestic, 4100 international)

CONTINUED OPPORTUNITIES: YACHT FRIENDLY REGIME



TAX BENEFITS:

9% company and capital gains tax (one of the lowest rates in Europe)

Only 7% VAT on marine-related services

0% VAT on charters

Tax and duty-free fuel, up to 45% cheaper than other European countries

Outside EU tax and import regulations

FLEXIBLE CRUISING REGULATIONS (BASED ON EXISTING LEGAL FRAMEWORKS):

No restriction to pick-up and drop-off

Make multiple changes to guest and crew manifests

Ability for foreign yachts to remain in Montenegrin waters with no restriction on time

No charter permit required (Vignette up to €1500 for 1 year, applicable to 24m+ yachts only)

OPPORTUNITIES: FUTURE GROWTH



NAUTICAL TOURISM DEVELOPMENTS

Lustica (Orascom): €1 billion, 18-hole Gary Player golf course and resort village

Porto Novi (SOCAR & Kerzner International): €500 million, 24 hectare resort and marina development will be the One&Only's first property in Europe.

Duckley Gardens and Marina (Stratex): €550 million luxury residential complex as well as rejuvenation of Budva marina

Plavi Horizonti (Qatari Diar): €350 million sand beach resort

CHALLENGES: REACHING POTENTIAL IN SUPERYACHT MARKET



Maintain clear and consistent offer / benefits to the superyacht industry
Capitalize on differentiation from the high / luxury taxation in neighbouring countries (i.e. Sardinia)
Continue to investment in facilities to support year-round business
Stabilise fees and welcome regime
Stay loyal to long-term luxury tourism strategy